ManpowerGroup[®]

Employer Hiring Expectations For July Through September The strongest labor market since 2007 is expected in the

forthcoming quarter. Irish employers report a Net Employment Outlook of +15%.

21%

PLAN TO HIRE LAY OFF

EXPECT TO WORKERS

73% TO KEEP WORKFORCE **LEVELS STEADY**

UNDECIDED

+15%



Skills Are More Difficult to Find Than Ever Before 69% of companies globally report talent shortages yet report optimism, expecting to grow payrolls in 42 of the 43 countries and

15-Year-High as Hard & Soft

Talent Shortages at

territories surveyed. In these unpredictable times, one thing is certain - this crisis should be a catalyst for a new future of work that is more flexible,

more diverse, and more wellbeing-oriented than we could ever have imagined.



demand emerging now and expected in future.

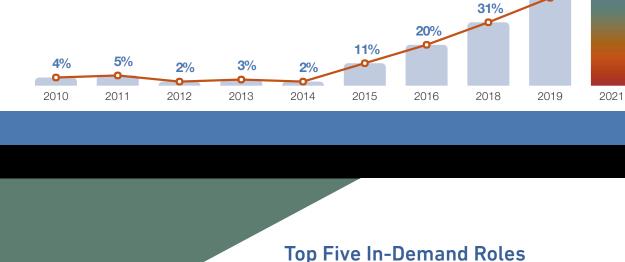
As tech disruption accelerates employers are looking for the right blend of technical

skills and human strengths

COVID-19 Is Reshaping In-Demand Skills

The biggest workforce shift and reallocation of skills since World War II began in 2020 - even those skills most in demand in the early phase of the crisis are different to

78% 78% of employers in Ireland are having difficulty filling jobs. 43%







MANUFACTURING/

PRODUCTION



IT/ DATA

> 1. Accountability, reliability,

> > and analysis

discipline

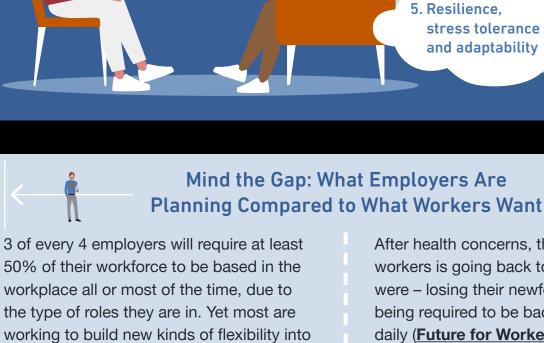






5. Resilience,

stress tolerance and adaptability



roles traditionally seen as inflexible:* **FLEXIBLE START** & FINISH TIMES workers say simply keeping

say keeping their job is a top priority for workers in all countries and sectors, with the exception of IT workers who value flexibility most

want a better work-life balance in the future

After health concerns, the top worry for

workers is going back to the way things

were - losing their newfound flexibility and

being required to be back in the workplace daily (Future for Workers By Workers).



OFFER A MIX OF REMOTE WORKING & WORKPLACE-BASED WORKING

FLEXIBLE /

CONDENSED HOURS

ALWAYS AT THE WORKPLACE

HYBRID WORK, MORE WORK DONE AT THE WORKPLACE

HYBRID WORK, MORE WORK

DONE REMOTELY

FULLY REMOTE

UNDECIDED

DON'T **KNOW**

*Employers selected all options that applied

76%

believe this marks the end of full time 9-5

their job is most important

For On-Site Return Due to Concerns Around Productivity Organizations expect 76% of employees to be back in the workplace all of the time – up from 39% when we asked last quarter.





7% COMPANY CULTURE 2% INNOVATION 5% UNSURE

19% EMPLOYEE WELLBEING

18% PRODUCTIVITY

9% COLLABORATION



customer service and even information security - so now is a good time to be asking why return in order to be planful and fair. What do managers need to lead remotely? How can workers be more productive at home? Help managers understand individuals' needs to avoid assumptions and prevent unconscious biases in playing out. The skills employers need in the future will be different to the past. Encourage all of the workforce to reskill and engage in continuous learning, not just those



Build

& The

Resilience -

Organization

In People

order to get their work done. Feelings of isolation, stress, fear and anxiety will be a COVID-19 legacy, and so too will be our reflections on the value of health, wellbeing, family and community. Prioritize emotional wellbeing with the same importance as physical and organizational measures like temperature taking and social distancing, to

ensure people are confident, healthy and productive.

Companies need to build trust, listen to people, and respond

to their needs and help workers prioritize and recharge. The

Explore talent shortage data at manpowergroup.com/talent-shortage

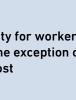
initial adrenalin of workers needs to shift to resilience for the long term and employers must lead this charge. When stress is on the rise and the number one concern on the minds of many workers is losing their jobs, strong remote leadership, transparent frequent communication, and a culture that is fit for the hybrid work /home workplace and accessible wellbeing support is key.

Complete results for the ManpowerGroup Employment Outlook Survey are available for download at: manpowergroup.com/workforce-insights

*The Net Employment Outlook is derived by taking the percentage of employers anticipating an increase in hiring activity and subtracting from this the percentage of employers expecting a decreased in hiring activity.









14% OTHER 25% NO CONCERNS



Flexibility &

Balance for

the Few

the Many, Not

