ManpowerGroup[®]

Belgian job seekers can expect a positive hiring climate in the

Employer Hiring Expectations For July Through September

third quarter of 2021, according to employers who report a Net Employment Outlook of +13%.

25%

11% **EXPECT TO** LAY OFF

PLAN TO HIRE

WORKERS

TO KEEP WORKFORCE **LEVELS STEADY**

59%

UNDECIDED

+13%



Skills Are More Difficult to Find Than Ever Before 69% of companies globally report talent shortages yet report optimism, expecting to grow payrolls in 42 of the 43 countries and

15-Year-High as Hard & Soft

Talent Shortages at

territories surveyed. In these unpredictable times, one thing is certain - this crisis should be a catalyst for a new future of work that is more flexible,

more diverse, and more wellbeing-oriented than we could ever have imagined.



demand emerging now and expected in future.

24%

As tech disruption accelerates employers are looking for the right blend of technical

skills and human strengths

24%

COVID-19 Is Reshaping In-Demand Skills

The biggest workforce shift and reallocation of skills since World War II began in 2020 - even those skills most in demand in the early phase of the crisis are different to

83% **59**% 48%





of Soft Skills

important than ever



Following the pandemic skills like resilience and collaboration are more



Accelerating Importance



MANUFACTURING/

PRODUCTION





3. Resilience.

stress tolerance and adaptability

5. Accountability, reliability, discipline

SALES/

MARKETING



4. Initiative taking

FRONT OFFICE/

CUSTOMER FACING



3 of every 4 employers will require at least

50% of their workforce to be based in the

workplace all or most of the time, due to

the type of roles they are in. Yet most are

FLEXIBLE START & FINISH TIMES

working to build new kinds of flexibility into



roles traditionally seen as inflexible:* OFFER A MIX OF REMOTE WORKING & WORKPLACE-BASED WORKING

FLEXIBLE / **CONDENSED HOURS** A CHOICE OF LOCATIONS TO WORK FROM 22% JOB SHARING

> WE WILL NOT OFFER ANY OF THESE FLEXIBILITY OPTIONS

DON'T

*Employers selected all options that applied

Organizations expect 37% of employees to be back in the workplace all of the time – up from 29% when we asked last quarter.

37%

say keeping their job is a top priority for workers in all countries and sectors, with the exception of IT workers who value flexibility most

After health concerns, the top worry for

Better Together: For Remote-Possible Roles, Employers Still Prepare

want a better work-life balance in the future believe this marks the end of full time 9-5

When it comes to employees working remotely, what are

For On-Site Return Due to Concerns Around Productivity

ALWAYS AT THE WORKPLACE

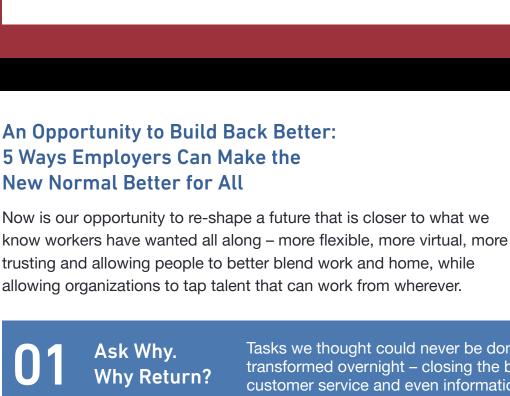
HYBRID WORK, MORE WORK DONE AT THE WORKPLACE

HYBRID WORK, MORE WORK

DONE REMOTELY

FULLY REMOTE

UNDECIDED



1% UNSURE

7% OTHER

11% NO CONCERNS

employers most concerned about?

25% EMPLOYEE WELLBEING 23% PRODUCTIVITY 19% COLLABORATION 11% COMPANY CULTURE **4% INNOVATION**

prevent unconscious biases in playing out. who would have upskilled anyway. Encourage remote

learning and support workers to reclaim their commute

with curated learning opportunities aligned to the skills

remotely isn't the only way to enable people to work

flexibly and balance work and home. For roles that

need to be done in the workplace, offer staggered start and finish times, more flexible scheduling, and

Offering employees the opportunity to work

your business needs.

the Few Physical & **Emotional** Wellbeing = New Health

& Safety

Build

& The

Resilience -

linkedin.com/company/ManpowerGroup

In People

understand the priorities people have to balance in order to get their work done. Feelings of isolation, stress, fear and anxiety will be a COVID-19 legacy, and so too will be our reflections on the value of health, wellbeing, family and community. Prioritize emotional wellbeing with the same

importance as physical and organizational measures

ensure people are confident, healthy and productive.

like temperature taking and social distancing, to

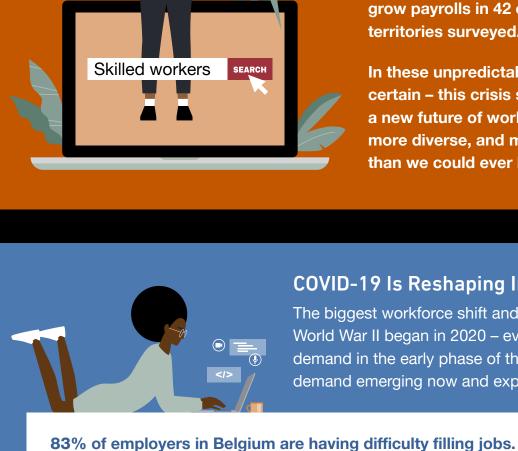
Organization Explore talent shortage data at manpowergroup.com/talent-shortage

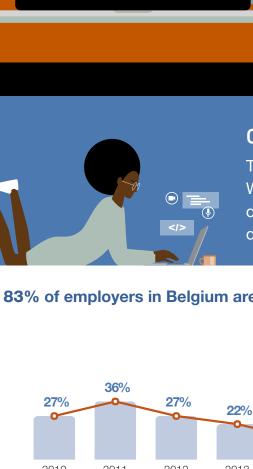
to their needs and help workers prioritize and recharge. The initial adrenalin of workers needs to shift to resilience for the long term and employers must lead this charge. When stress is on the rise and the number one concern on the minds of many workers is losing their jobs, strong remote leadership, transparent frequent communication, and a culture that is fit for the hybrid work /home workplace and accessible wellbeing support is key.

Complete results for the ManpowerGroup Employment Outlook Survey are available for download at:

manpowergroup.com/workforce-insights *The Net Employment Outlook is derived by taking the percentage of employers anticipating an increase in hiring activity and subtracting from this the percentage of employers expecting a

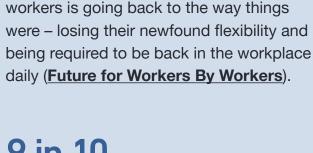
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workers say simply keeping their job is most important





Evolving -

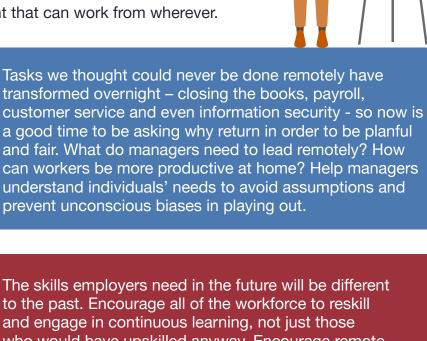
Prepare for

that Reality

Flexibility &

Balance for

the Many, Not



Companies need to build trust, listen to people, and respond

